

MEETING

BUSINESS MANAGEMENT OVERVIEW & SCRUTINY COMMITTEE

DATE AND TIME

WEDNESDAY, 16 NOVEMBER 2011

AT 7.00PM

VENUE

**HENDON TOWN HALL,
THE BURROUGHS, HENDON, NW4 4BG**

TO: MEMBERS OF THE COMMITTEE (Quorum 3)

Chairman: Councillor Hugh Rayner

Vice-Chairman: Councillor Brian Salinger

Councillors:

Maureen Braun
Dean Cohen
Brian Gordon
Rowan Turner

Kath McGuirk
Alison Moore
Barry Rawlings

Jack Cohen

Substitute Members:

John Marshall
Daniel Seal

Julie Johnson
Alan Schneiderman

Lord Palmer
Susette Palmer

**You are requested to attend the above meeting for which an agenda is attached.
Aysen Giritli – Head of Governance**

Governance Service contact: Andrew Charlwood 020 8359 2014

Media Relations contact: Sue Cocker 020 8359 7039

To view agenda papers on the website: <http://committeepapers.barnet.gov.uk/democracy>

ORDER OF BUSINESS

Item No.	Title of Report	Pages
1.	Minutes of the Previous Meeting	
2.	Absence of Members	
3.	Declaration of Members' Interests <ul style="list-style-type: none"> a) Personal and Prejudicial Interests b) Whipping Arrangements (in accordance with Overview and Scrutiny Procedure Rule 17) 	
4.	Public Question Time <i>(If any)</i>	
5.	Members' Items (submitted in accordance with Overview and Scrutiny Procedure Rule 9) <i>(If any)</i>	
Call-in		
6.	Any Matters Referred by Members of the Sub-Committee relating to key decisions made by: Cabinet on 3 November 2011; Cabinet Resources Committee on 7 November 2011; or Any action taken by Cabinet Member(s) and/or Directors/Chief Officers under delegated powers (Executive Functions)	-
Councillor Calls for Action		
7.	Councillor Calls for Action (submitted in accordance with Overview and Scrutiny Procedure Rule 22) <i>(If any)</i>	
Business of the Committee		
8.	Finchley Church End Draft Town Centre Strategy	1 – 37
9.	Task and Finish Groups / Scrutiny Panels – Recommendation Tracking	38 – 51
10.	Cabinet Forward Plan	52 – 61
11.	Business Management Overview and Scrutiny Committee Forward Work Programme 2011/12	62 – 74
12.	Any Other Items the Chairman Decides are Urgent	-

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AGENDA ITEM: 8

Pages: 1- 37

Meeting	Business Management Overview and Scrutiny Committee
Date	16 th November 2011
Subject	Finchley Church End – Draft Town Centre Strategy
Report of	Cabinet Member for Planning
Summary	The Finchley Church End Town Centre Strategy will provide a framework for managing change and guiding future development to ensure that this supports the long term vitality and viability of the town centre and protects and enhances this part of the borough. Following a period of public consultation the draft strategy will be taken to Cabinet for formal adoption in early 2012.

Officer Contributors	Lucy Shomali – Assistant Director – Strategic Planning and Regeneration
Status (public or exempt)	Public
Wards affected	Finchley Church End, West Finchley
Enclosures	Appendix A – Finchley Church End - Draft Town Centre Strategy
Reason for urgency / exemption from call-in	Not applicable
Key decision	No

Contact for further information: Lucy Shomali, Assistant Director – Strategic Planning and Regeneration 020 8359 4749, lucy.shomali@barnet.gov.uk

1. RECOMMENDATION

- 1.1 That the Committee consider and make appropriate comments and recommendations on the draft Finchley Church End Town Centre Strategy as part of the final stage of consultation and in advance of formal approval by Cabinet in early 2012.**

2. RELEVANT PREVIOUS DECISIONS

- 2.1 Cabinet, 3 April 2008, Decision 10 (Vibrant and Viable Town Centres – A Suburban Town Centre Strategy for Barnet)
- 2.2 Cabinet, 3 February 2010, Decision 6 (Responding to the Recession – Suburban Town Centres)

3. CORPORATE PRIORITIES AND POLICY CONSIDERATIONS

- 3.1 Overview and Scrutiny Committees, Panels and Task and Finish Groups must ensure that the work of Scrutiny is reflective of the Council's priorities..
- 3.2 The three priority outcomes set out in the 2011/13 Corporate Plan are: –
- Better services with less money
 - Sharing opportunities, sharing responsibilities
 - A successful London suburb
- 3.3 Through the preparation of Town Centre Strategies, the Council can deliver the Corporate Plan strategic objective of ensuring that our town centres are vibrant places where business can thrive.

4. RISK MANAGEMENT ISSUES

- 4.1 Failure to sustain and enhance Barnet's town centres will impair their key contribution to the social, economic and environmental well-being of the borough.

5. EQUALITIES AND DIVERSITY ISSUES

- 5.1 Pursuant to the Equality Act 2010 ("the Act"), the council has a legislative duty to have 'due regard' to eliminating unlawful discrimination, advancing equality and fostering good relations in the contexts of age, disability, gender reassignment, pregnancy, and maternity, religion or belief and sexual orientation.
- 5.2 In addition to the Terms of Reference of the Committee, and in so far as relating to matters within its remit, the responsibility of the Committee is to perform the Overview and Scrutiny role in relation to:
- The Council's leadership role in relation to diversity and inclusiveness; and
 - The fulfilment of the Council's duties as employer including recruitment and retention, personnel, pensions and payroll services, staff development, equalities and health and safety.

- 5.3 Town centre strategies aim to create the right environment for vibrant and viable town centres in Barnet. Integral to this is the need to respect the diversity of the town centre network and to take into account the different requirements of each town centre, and the different needs and preferences of those who use them.
- 5.4 The individual Town Centre Strategies will identify opportunities to enhance the public realm and improve accessibility for all users and will seek to support the provision of a wide range of shops and services to meet the needs of diverse local populations.

6. USE OF RESOURCES IMPLICATIONS (Finance, Procurement, Performance & Value for Money, Staffing, IT, Property, Sustainability)

- 6.1 Use of resources implications will be addressed when the Finchley Church End Town Centre Strategy is reported to Cabinet for approval.

7. LEGAL ISSUES

- 7.1 The development of Town Centre Strategies is currently not a statutory requirement in the United Kingdom. However, the London Plan emphasises the strategic importance of town centres and contains a series of specific policies for London's town centres, which all local authorities must be in general conformity with. This includes maximising choice in town centres and promoting sustainable access to goods and services.
- 7.2 Any decision relating to the implementation of the Finchley Church End Town Centre Strategy which has legal implications will be addressed at the time of reporting to Cabinet.

8. CONSTITUTIONAL POWERS

- 8.1 The scope of the Overview & Scrutiny Committees is contained within Part 2, Article 6 of the Council's Constitution.
- 8.2 The Terms of Reference of the Overview & Scrutiny Committees are set out in the Overview and Scrutiny Procedure Rules (Part 4 of the Constitution).
- 8.3 Item 2 of Business Management Overview & Scrutiny Committee Terms of Reference details that the Committee has "...responsibility for the review of the policy framework and development of policy and strategy not within the remit of other overview and scrutiny committees."
- 8.4 Decisions relating to the Town Centre Strategies are for the Executive as a whole. Responsibilities of the Executive are set out in Section 3 (Responsibility for Functions) of the Council's Constitution.

9. BACKGROUND INFORMATION

- 9.1 Finchley Church End is one of Barnet's 14 district town centres and is broadly comparable in size to North Finchley, Burnt Oak and Chipping Barnet. It is one of the most visited town centres in the borough and one of the most accessible.

- 9.2 The town centre is identified in Barnet's emerging Local Development Framework Core Strategy as a Priority Town Centre with potential for future growth. The draft town centre strategy attached to this report is intended to provide a framework for managing anticipated change and guiding future development to ensure that this supports the long term vitality and viability of the town centre and protects and enhances this part of the borough. The strategy will be a material consideration in the determination of future planning applications within the town centre.
- 9.3 The strategy has four key objectives:
- To encourage positive change, renewal and investment;
 - To foster enterprise;
 - To protect the suburban character of the area; and
 - To improve and enhance the quality of the public realm.
- 9.4 In February 2010 public consultation was undertaken on the key issues and opportunities for Finchley Church End Town Centre. The outcome of the consultation and specific issues that were raised have helped shape a number of priorities for the town centre strategy which are set out below.
- 9.5 **Priority 1 - Ensure an accessible and integrated town centre and maximise the potential of the existing transport hub**
Finchley Church End is a highly accessible centre due to the location of the tube station in the heart of the town centre and the proximity to the strategic road network. However, there are significant issues in relation to the quality of the environment around, and access to, the station. Through capturing the benefits of new development there is a major opportunity to create a better, more integrated and more accessible transport hub for the Borough by working with Transport for London and other stakeholders.
- 9.6 **Priority 2 - Enhance the character of the town centre**
Finchley Church End has retained much of its historic character with the original Church End Village at the southern end of the town centre designated as a conservation area. However, the character of the buildings in much of the town centre is being progressively eroded by inappropriately sited advertising hoardings, street clutter, inappropriate signage and poor quality shop fronts. Future development and refurbishment opportunities must be carefully managed to ensure that these enhance the historic character of the town centre. Opportunities to declutter the public realm should also be progressed as and when funding becomes available.
- 9.7 **Priority 3 – Develop Finchley Church End's role as a sustainable, modern employment centre**
Finchley Church End is already a successful employment centre. Office workers are key to supporting a range of town centre businesses, and an improved pedestrian environment would encourage them to make fuller use of the centre. A significant employment area exists at the southern end of the town centre on the east side of Regents Park Road. However, at present this is poorly integrated with the core retail area. There is scope to improve connections between employment areas and town centre facilities for the benefit of local employees and businesses.
- 9.8 **Priority 4 - Protect, improve and strengthen the existing range of independent retail provision within the town centre**

Finchley Church End has a large number of independent retail and service providers, including a number of good quality ethnic restaurants, which meet the needs of the diverse local population. There is an opportunity to build on this distinctive characteristic of the area by improving the quality of existing frontages but also to strengthen the retail core through attracting additional high street retail provision. There is also an opportunity to work with existing traders to encourage more collaboration and promotion of the town centre to enhance trade and capture the spending power of the surrounding residential community and the large number of office workers located at the southern end of the town centre.

9.9 Priority 4 - Improve and green the public realm throughout the town centre

Parts of the town centre benefit from mature street trees and other planting, and the quality of the environment in these areas is noticeably better than in areas where planting is absent. There are opportunities, particularly where pavements are wider, to plant mature trees which will also help to provide shade and some protection from the impacts of traffic.

9.10 A number of key sites have been identified where there are opportunities for future development and improvement. The draft strategy sets out a series of principles to inform and guide proposals for these sites as they come forward for development.

9.11 A number of opportunities to enhance the public realm in the town centre and address current problems are also identified. In many cases these could be brought forward incrementally in different parts of the town centre as opportunities and resources present themselves. To support future delivery a set of priorities for future Section 106 funding is also set out in the strategy.

9.12 The strategy is undergoing a final round of public consultation during November and December prior to formal adoption by Cabinet in early 2012. This will be via a local exhibition and circulation of information to local resident and amenity groups and through local business networks.

10. LIST OF BACKGROUND PAPERS

10.1 None.

Legal – CH

Finance – JH

Finchley Church End Town Centre Strategy

Draft | October 2011





SHOP TO LET
Martyn
Gerrard
020 8444 3445

SUBWAY

Green traffic light

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1. Introduction and Purpose

1.1 Finchley Church End is one of Barnet's 14 district town centres and is broadly comparable in size to North Finchley, Burnt Oak and Chipping Barnet. It is one of the most visited town centres in the borough and one of the most accessible.

1.2 Finchley Church End is identified in Barnet's emerging LDF Core Strategy as a Priority Town Centre with potential for future growth. The town centre strategy is intended to provide a framework for managing this anticipated change and guiding future development to ensure that this supports the long term vitality and viability of the town centre and protects and enhances this part of the borough.

The strategy has four key objectives for the town centre:

- To encourage positive change, renewal and investment.
- To foster enterprise.
- To protect the suburban character of the area.
- To improve and enhance the quality of the public realm.

1.3 The delivery of these objectives will support the following long term vision.

Finchley Church End will become a thriving, vibrant and sustainable district centre with an enhanced range of independent and niche retailers, convenience retail outlets, and local employment provision. The centre will be easy to access and move around for all users. The historic fabric will be protected, and the quality of the town centre environment improved for all. Change will be delivered through partnership working with both public and private sector landowners to ensure that development is co-ordinated and the benefits for the town centre arising from new development are maximised.

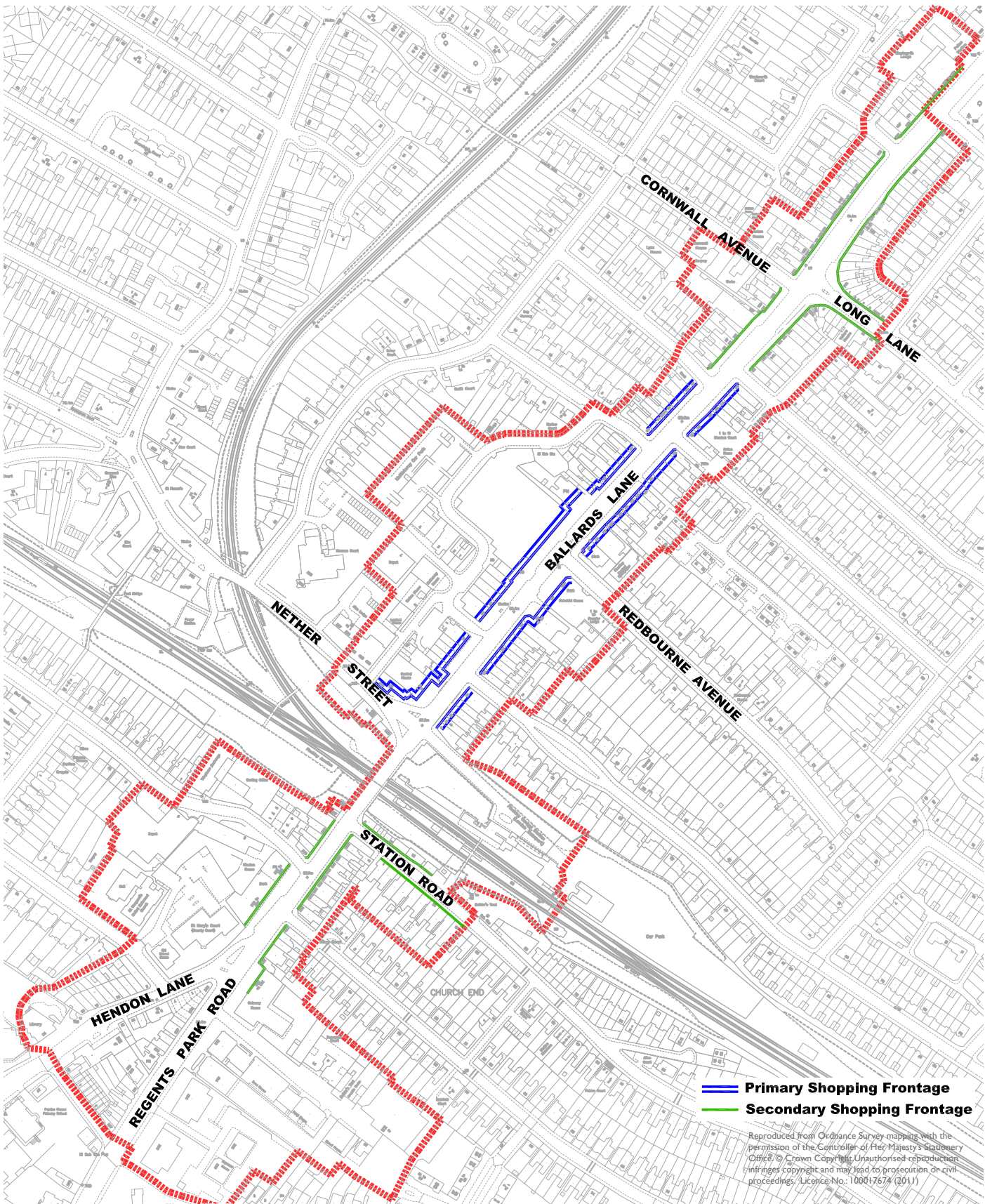
1.4 The Town Centre Strategy will be a material planning consideration in the determination of future planning applications within the town centre.



Historic core



Southern end of Ballard's Lane



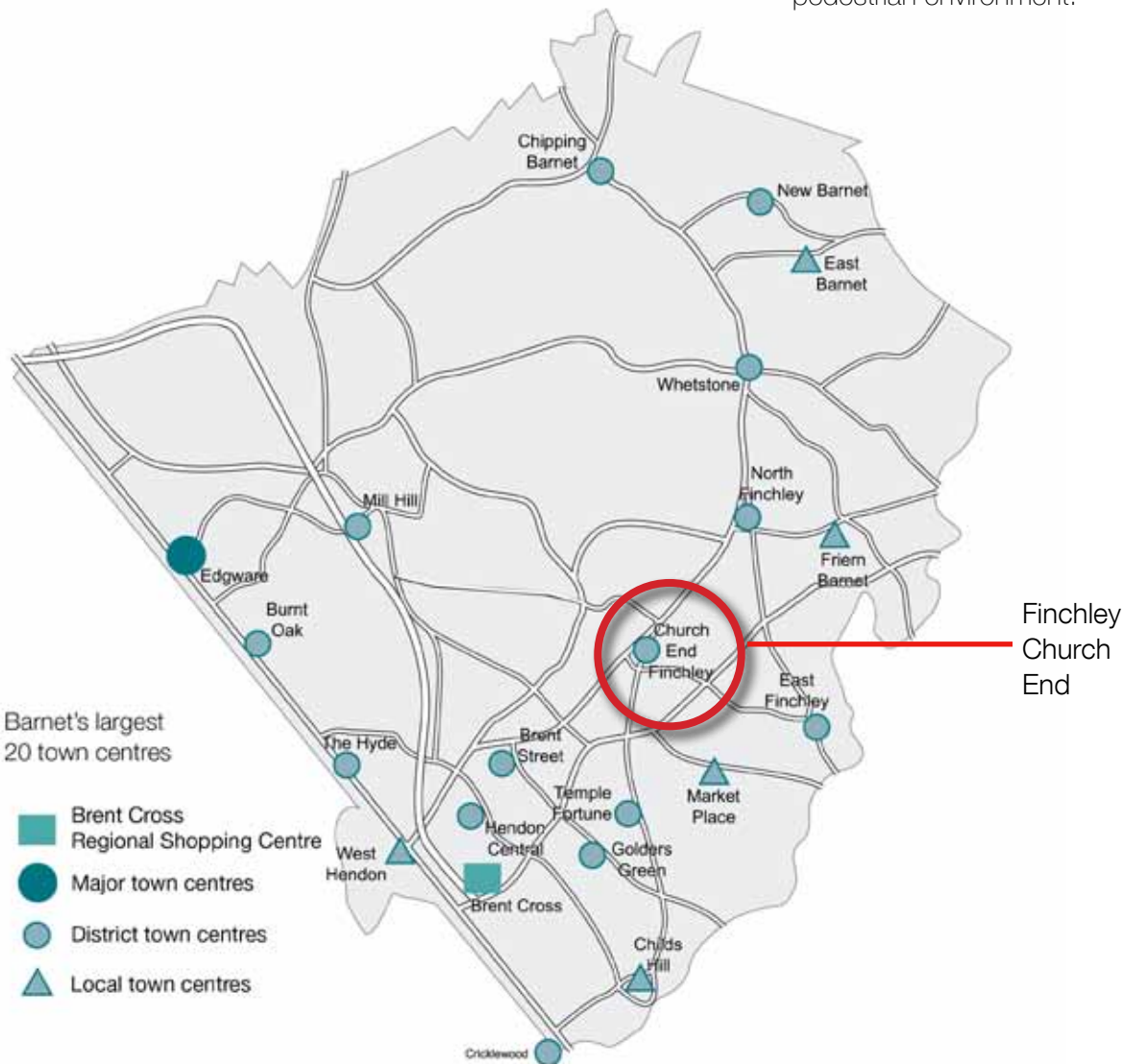
Finchley Church End Town Centre Boundary and Shopping Frontage

2. Background and Priorities

2.1 Finchley Church End is located in the centre of the Borough. The district centre of North Finchley lies to the north east, with East Finchley to the east, Brent Street and Hendon Central to the south west and Temple Fortune and Golders Green to the south. Finchley Church End has a number of characteristics which distinguish it from surrounding centres and which this town centre strategy seeks to enhance through encouraging positive change, investment and renewal.

Character of the Town Centre

2.2 Finchley Church End is linear in form with a ribbon of mostly late 19th and early 20th Century buildings with varied retail and commercial uses at ground floor running for a 1km length from Regents Park Road in the south to Victoria Park in the north. The centre is bisected by the road bridge that crosses the railway line just to the south of Finchley Central Station which lies on the Northern Line at the busy road junction of Nether Street and Ballards Lane. The road bridge over the railway exacerbates congestion by narrowing the road space and creates a poor pedestrian environment.



Church End Finchley District Centre

2.3 Finchley Church End's retail offer differs from surrounding centres and is dominated by a variety of small, independent convenience and specialist shops, with Tesco acting as the main retail anchor in the centre. The independent shops are a key asset, along with the good transport links by road and public transport. However, a review of the local property market has found that there is limited demand from national retailers to locate in the centre, potentially due to the small size of the retail units in the centre and competition from surrounding centres such as North Finchley, as well as the current economic climate.

2.4 Finchley Church End is one of the six major office locations in the Borough with an important cluster of employment uses mainly concentrated in purpose built offices at the southern end of the town centre. These uses play an important economic role, providing local employment and supporting a wide range of other businesses in the centre, particularly through the lunchtime trade. There are a small number of taller, 1960s office blocks within the centre which are out of character with the surrounding area and where the office floorspace is of a declining quality and there are varying levels of vacancy.

2.5 Much of the southern section of the town centre is designated as a Conservation Area. This includes the original Church End Village and historic core of the town centre. A Conservation Area Character Appraisal for the Finchley Church End Conservation Area has recently been completed. This will provide the basis for better protecting the historic assets of the area and enhancing the quality of the conservation area over time.

2.6 The majority of the residential area surrounding the town centre consists of detached and semi-detached family homes developed between the 1870s and 1930s.

2.7 The town centre lies across two wards, Finchley Church End and West Finchley. There is a slightly higher than average proportion of residents aged over 60 in these wards and a higher than average population density. The average income across the two wards is 12% above the Barnet average indicating that the town centre has a relatively large and affluent catchment population and that there is scope to better capture the spending power of the surrounding community.



Victoria Park

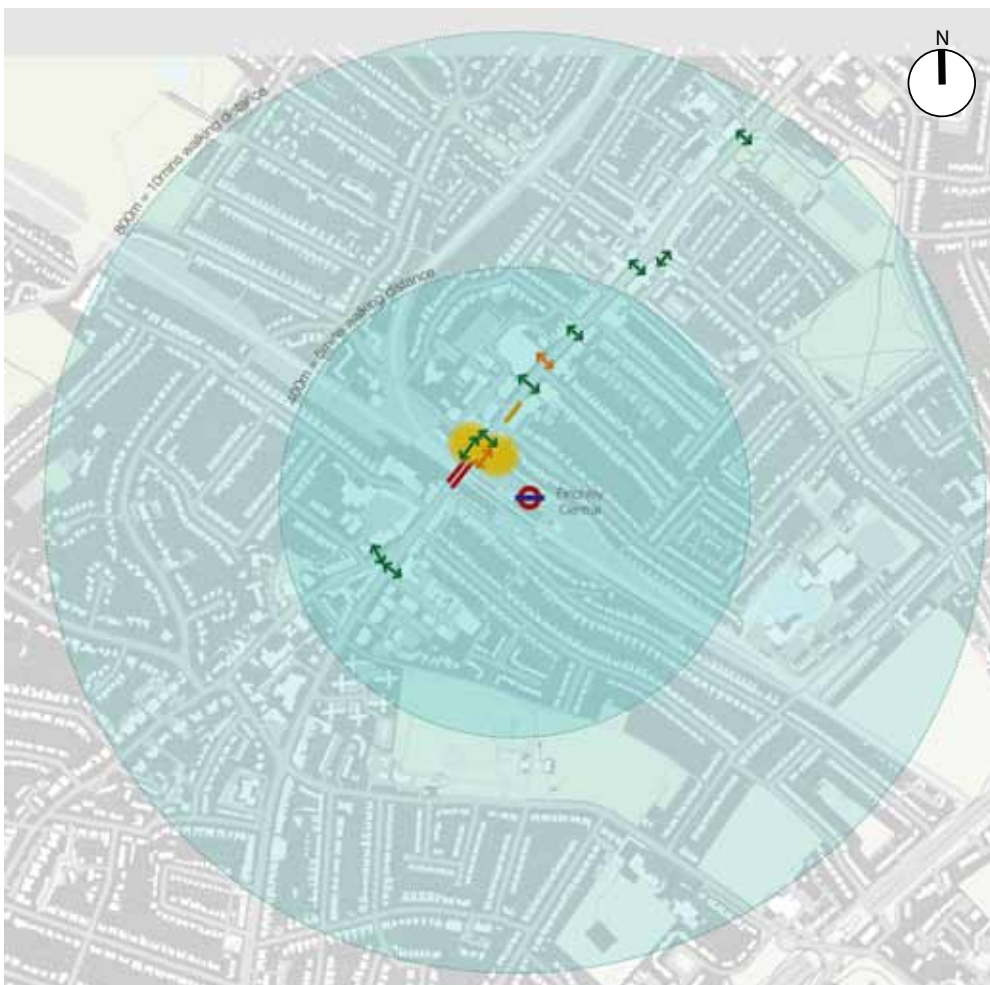


Regent's Park Road at the junction with Ballards Lane

Transport and Movement

- 2.8 The town centre benefits from good public transport links. Finchley Central Underground Station (Zone 4) is located at the heart of the centre providing direct links into central London and numerous bus routes run along Ballards Lane and Nether Street providing good local connections.
- 2.9 However, pedestrian access to Finchley Central station is poor, as the station is set back from the main road along Chaville Way which also provides vehicular access to the Station Car Park (see paragraph 2.11). Pedestrian access is also hindered by its location at a busy road junction and the narrow footways across the railway bridge.

- 2.10 There are excellent road connections to the strategic road network. Ballards Lane (A598) connects Finchley Church End with North Finchley and Whetstone to the north and Hendon, Temple Fortune, Golders Green, the A406 and A1 to the south. However, the location of the town centre on, and adjacent to, these key routes leads to significant traffic congestion through the town centre and at key junctions at peak times. This creates a poor quality pedestrian environment, particularly around the Nether Street/Ballards Lane junction and can also have an impact on the journey times of buses.



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Walking distance and crossings in Finchley Church End

Parking

2.11 Finchley Central station has a 260 (approx) space car park which is owned and managed by Transport for London (TfL). However, this is used mainly by commuters because of the charging regime and does not specifically serve the town centre. There is also a 100 (approx) space multi storey car park to the rear of Tesco, which is owned and operated by the store. The whole of the town centre lies within a Controlled Parking Zone and there is on street pay and display parking provided along Ballards Lane and adjacent residential streets which is well used.

Issues and Opportunities Consultation

2.12 In February 2010 public consultation was undertaken on the key issues and opportunities for Finchley Church End Town Centre. The outcome of the consultation and specific issues that were raised have been summarised below under a number of headings. The results of this consultation have helped shape the priorities for the town centre strategy set out in paragraph 2.17.

2.13 *The Shopping Offer*

- Desire to secure improved 'quality' shopping offer, particularly from niche/independent retailers (especially butchers and bakers) but also 'higher quality' chains. Several respondents identified a specific desire for a post office in the town centre.
- Concern to resist big new stores and clear objections to further A2 uses (banks/building societies/estate agents).
- The high rates and rents in the area were highlighted as a reason for shops closing or 'desirable' (niche) businesses not being attracted to the area.

2.14 *The Public Realm and Pedestrian Movement*

- Strong support was expressed for better pedestrian crossings and an improved pedestrian environment around the station and over the railway bridge; and for improved pedestrian links between the station and the centre.
- General support was expressed for more soft landscaping in the centre and 'greening' of the public realm including tree planting.
- Very strong support was expressed for de-cluttering of the public realm.

2.15 *Buildings*

- A concern was expressed that there was a need for better protection for Finchley Church End's historic buildings.
- Concerns were expressed about poor quality existing shop fronts, signage and advertising impacting on the visual appearance of the town centre.

2.16 *Traffic and Parking*

- A number of respondents highlighted that more public car parking was required to support shops.
- Concerns that new development will bring more cars and people to an already overcrowded and congested area and a need for changes to be made to relieve the existing vehicular congestion in the area were raised.
- Some suggestions were made that new developments should be 'car free'.

Priorities for the Town Centre

2.17 The five priorities for change and investment in Finchley Church End to be considered and addressed through this town centre strategy and future development proposals are:

1. Ensure an accessible and integrated town centre and maximise the potential of the existing transport hub

Finchley Church End is a highly accessible centre due to the location of the tube station in the heart of the town centre and the proximity to the strategic road network. However, there are significant issues in relation to the quality of the environment around, and access to, the station. Through capturing the benefits of new development there is a major opportunity to create a better, more integrated and more accessible transport hub for the Borough by working with TfL and other stakeholders. Particular opportunities include:

- Improving the station environment;
- Developing better linkages between the underground station and bus services;
- Improving pedestrian access to the station;
- Improving the bridge environment;
- Improving pedestrian crossing facilities; and
- Improving the quality of the public realm at key junctions.



Poor sense of arrival from the station



The bridge over the railway lines

2. Enhance the character of the town centre

Finchley Church End has retained much of its historic character. However, the character of the buildings along Ballards Lane and Regents Park Road is being progressively eroded by inappropriately sited advertising hoardings, street clutter, inappropriate signage and poor quality shop fronts. Future development and refurbishment opportunities must be carefully managed to ensure that these enhance the historic character of the town centre. Opportunities to declutter the public realm should also be progressed as and when funding becomes available.



King Edward Hall, Regents Park Road



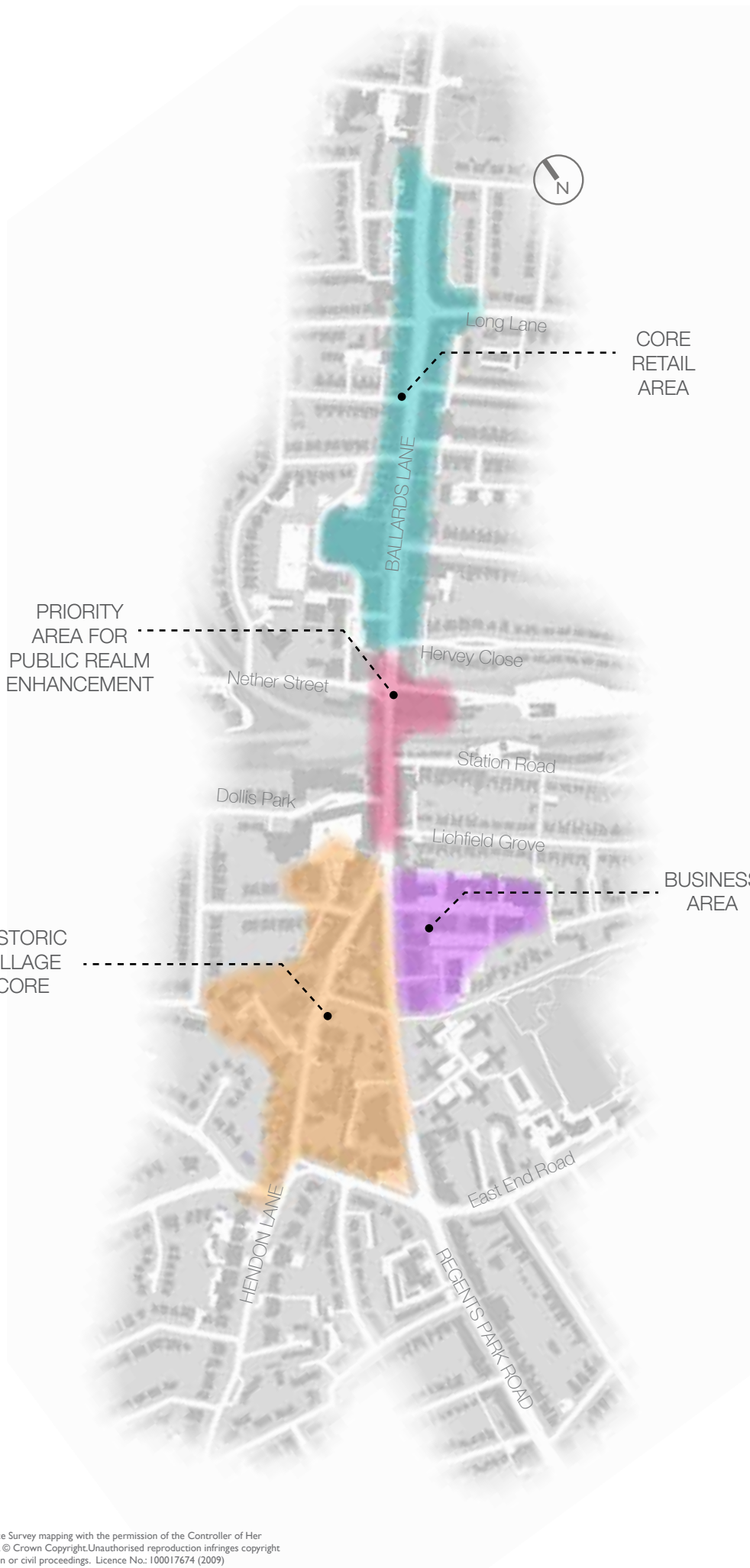
Corner of Ballards Lane and Hervey Close

3. Develop Finchley Church End's role as a sustainable, modern employment centre

Finchley Church End is already a successful employment centre. Office workers are key to supporting a range of town centre businesses, and an improved pedestrian environment would encourage them to make fuller use of the centre. A significant employment area exists at the southern end of the town centre on the east side of Regents Park Road. However, at present this is poorly integrated with the core retail area. There is scope to improve connections between employment areas and town centre facilities for the benefit of local employees and businesses.

4. Protect, improve and strengthen the existing range of independent retail provision within the town centre

Finchley Church End has a large number of independent retail and service providers, including a number of good quality ethnic restaurants, which meet the needs of the diverse local population. There is an opportunity to build on this distinctive characteristic of the area by improving the quality of existing frontages but also to strengthen the retail core through attracting additional high street retail provision. There is also an opportunity to work with existing traders to encourage more collaboration and promotion of the town centre to enhance trade and capture the spending power of the surrounding residential community and the large number of office workers located at the southern end of the town centre.



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5. Improve and green the public realm across the town centre

Parts of the town centre benefit from mature street trees and other planting, and the quality of the environment in these areas is noticeably better than in areas where planting is absent. There are opportunities, particularly along Ballards Lane, to plant mature trees which will enhance the quality of the physical environment, help to reduce the impact of traffic on pedestrians and also provide shade and evaporative cooling.

Delivery



Regents Park Road looking towards Ballards Lane

2.18 The overall objective of the strategy is to encourage positive change, renewal and investment in the town centre. The Council is keen to work in partnership with local residents, businesses, land owners, developers and other public bodies to achieve this.

2.19 A number of key sites have been identified where there are opportunities for future development and improvement. In Section 3.0 the strategy sets out a series of principles to inform and guide proposals for these sites as they come forward for development and ensure the priorities for the town centre set out in this section can be delivered.



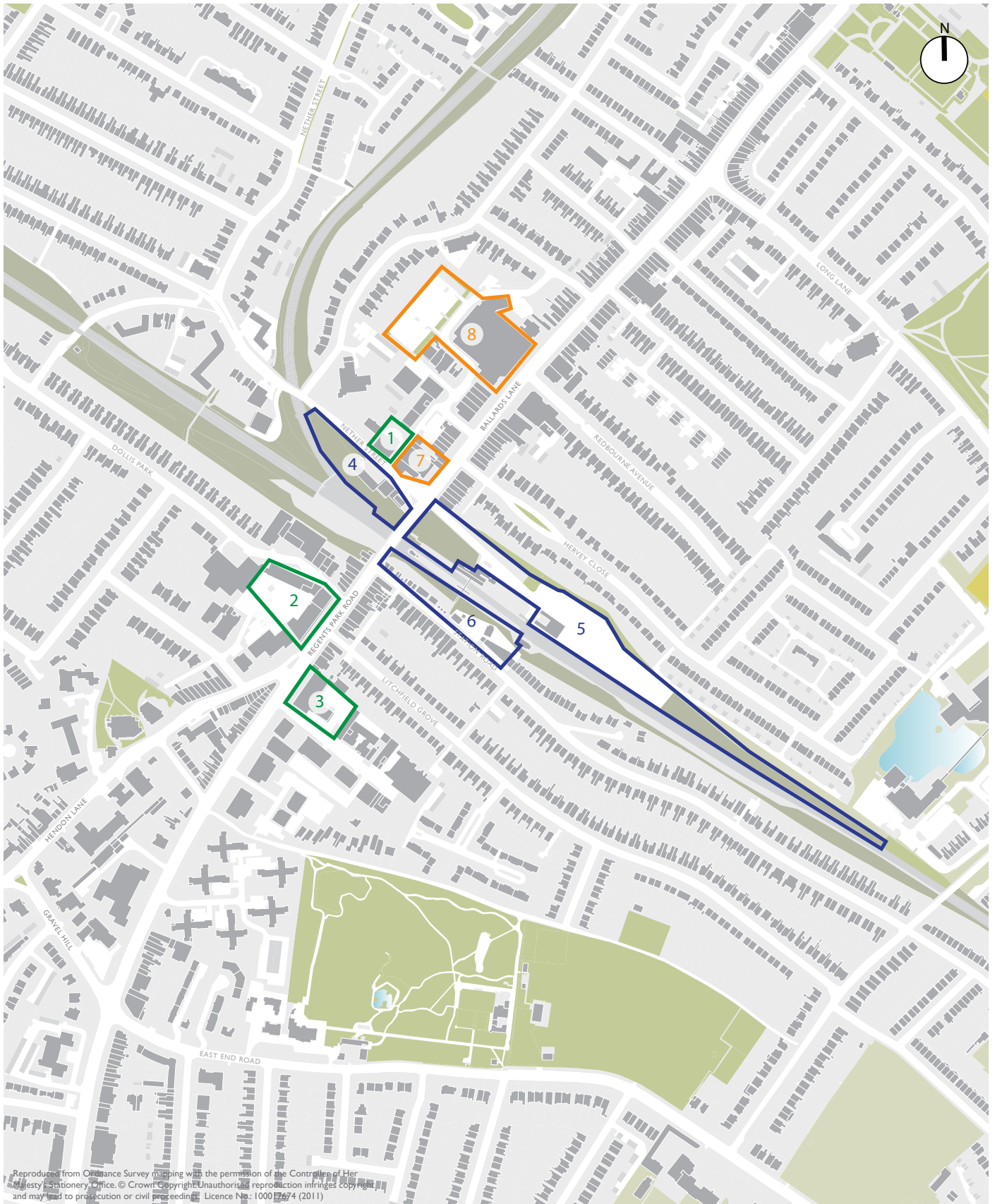
Office space at Winston House

2.20 A number of opportunities to enhance the public realm in the town centre and address current problems are also identified in section 3.0. In many cases these could be brought forward incrementally in different parts of the town centre as opportunities and resources present themselves.

2.21 To support future delivery a number of priorities for future funding are set out in Section 4.0.



Historic core, Hendon Lane



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Opportunity sites in Church End

3. Proposals and Opportunities

Opportunity Sites

3.1 Following a detailed analysis of the town centre, including discussions with key stakeholders and landowners, a number of sites with the potential to contribute to the enhancement of Finchley Church End have been identified. The sites are shown on the plan opposite. These sites represent opportunities to deliver new or refurbished buildings to provide new services, facilities, homes and economic opportunities within the town centre.

3.2 Additional sites in the town centre may come forward for development overtime. Development on such sites should also reflect the vision, objectives and overarching development principles contained within this strategy.

3.3 The sites identified fall within three groups:

- Existing office buildings where the owners are presently in discussions with the Council about possible schemes (Sites 1, 2 and 3);
- Sites owned predominantly by Transport for London (TfL). There is an opportunity for these sites to be brought forward together in a way which makes a significant contribution to the enhancement of the public realm (sites 4, 5 and 6); and
- Longer term development opportunities at Central House and Tesco (sites 7 and 8).



Aerial photograph of Church End

3.4 Existing Office Buildings – Short to medium term opportunities

Site 1: 401-405 Nether Street
Site area: 0.1ha

This site is located on the corner of Nether Street and Albert Place (leading to Popes Drive) and is currently occupied by a three storey office building fronting on to Nether Street. There is a car park to the north of the building, accessed off Albert Place, beyond which is a five storey office building. Central House is to the east of the site and to the west is a six storey building of residential flats. The site is positioned in a transition zone on the edge of the town centre.



Plan of 401- 405 Nether Street



401- 405 Nether Street (cream building)

Site 2: Winston House and 2-4 Dollis Park
Site area: 0.6ha

This site contains buildings up to six storeys in height and includes an area of underground parking accessed from Dollis Park Road. The site includes a mixture of office, residential and storage and distribution uses. In addition to this the ground floor units fronting onto Regents Park Road include retail, public house and restaurant, bank and estate agent uses. The position of the building line creates an area of wide pavement on Regents Park Road, into which the public house and restaurant currently spills out with tables and chairs.



Plan of Winston House and 2-4 Dollis Park



Winston House

Site 3: Gateway House
 Site area: 0.2ha

Gateway House is located on the corner of Regents Park Road and Arcadia Avenue, opposite King Edward Hall and close to the Finchley Church End Conservation Area. The building is a modernist office block set back from the street to provide a wider section of pavement along Regents Park Road. The scale and height of this building are at odds with those of the buildings which surround it.

3.5 Sites Owned by Transport for London

Site 4: 290-298 Nether Street
 Site area: 0.3ha

This site is located at the busy junction of Ballards Lane and Nether Street and is currently occupied by a single storey bar and restaurant, a mini cab firm and hand car washing business. The site is bounded by the railway line to the west and fronts on to Nether Street. As a result of its poor quality buildings, numerous advertisements and cluttered nature this site presently has a negative impact on the townscape of the town centre.



Plan of Gateway House



Plan of 290-298 Nether Street



Gateway House



290-298 Nether Street

Site 5: Finchley Central Station car park (and land to the east)

Site area (car park): 0.7ha (0.6ha if Transport for London building remains)

Finchley Central car park is a strip of land to the north of the underground line and immediately east of Finchley Central Station, which is currently in use for predominantly commuter car parking. The site is bounded to the north by a strip of trees and shrubs which provide some degree of buffer between the site and the two storey detached housing on Hervey Close.

The car park currently has around 260 parking spaces and also contains a building used for operational purposes. It is uncertain if this building needs to be retained. The entrance to the station and car park is set back from Ballards Lane and is reached by an access road (Chaville Way) which slopes down towards the station. The pedestrian environment between the main road and the station) has limited pavement space, a lack of natural surveillance and a generally poor quality public realm. This creates a negative first impression of the town centre and, as a key point of arrival for many users of the surrounding area, requires enhancement.



Finchley Central car park



Finchley Central car park



Plan of Finchley Central Station car park



Finchley Central car park entrance

Site 6: Station Road

Site area: 0.4ha

The site is located to the south of the railway lines on Station Road and contains a number of buildings, comprising a series of single storey retail units, a minicab office and a builders yard with associated offices. A secondary access to Finchley Central Station, in the form of a pedestrian footbridge over the railway, cuts through the site and leads to significant footfall along its western part.

As with site 6, this western part of the site is a point of arrival for a significant number of users of the town centre and the pedestrian environment in this part of Station Road would benefit from enhancement. The buildings on this site are of a generally poor quality and fail to make effective use of the land. The builders yard also creates noise, disturbance and vehicle movements which detract from the amenity of the neighbouring properties and can cause traffic congestion.



Station Road



Station Road



Station Road



Plan of Station Road site

3.6 Longer Term Development Opportunities

Site 7: Central House and 1-9 Ballards Lane

Site area: 0.1ha

Central House is a nine storey 1960s office block located in a prominent position on the corner of Ballards Lane and Nether Street. The building, which provides low cost office space, is significantly taller than the buildings which surround it and relates poorly to these properties. The ground floor of the building covers a greater area than the remainder of the building and contains retail, takeaway and bar uses.

The site includes 1-9 Ballards Lane, a three storey building fronting Ballards Lane, and some buildings fronting onto Albert Place. The buildings on Ballards Lane sit significantly forward of the predominant building line in this area and substantially reduce the width of the pavement. They could therefore sensibly be included in a comprehensive redevelopment of the site and set back from their current position.



Central House



Pavement reduction on Ballards Lane



Plan of Central House and 1-9 Ballards Lane



Central House

Site 8: Tesco, Ballards Lane

Site area: 1.0ha

This site is situated within the main retail area of Finchley Church End and incorporates the current Tesco supermarket and associated multi-storey car park, accessed from Popes Drive to the rear of the store. The predominantly three storey red brick building is of an unremarkable design, has two storeys of office use above the supermarket and occupies a significant space along Ballards Lane. Where appropriate certain other buildings in the surrounding area might be included in a scheme to facilitate the comprehensive improvement of this site.



Tesco frontage



Tesco car park access



Plan of Tesco and associated car park



Tesco multi-storey car park

Town Centre Wide Development Principles

3.7 Any proposals for development in Finchley Church End will be assessed against national guidance, the London Plan, the Council's adopted Unitary Development Plan (UDP) and its emerging Local Development Framework (LDF). However, a number of specific principles, opportunities and issues have been identified which are particularly relevant and will be applied to development coming forward in Finchley Church End. These are set out below:

Design Quality

3.8 Good design creates environments where people want to be and where businesses want to invest and is essential to delivering places that create social, environmental and economic value. The Council is committed to securing high quality design to enhance the existing character of Finchley Church End and create a sustainable mixed-use environment. The key development sites identified above represent a significant opportunity to enhance the character of the town centre. In order to achieve this proposals for the development of these sites, and any other sites which may come forward, should incorporate the following design principles:

Character

Finchley Church End has a distinctive character, sometimes referred to as the 'Finchley vernacular'. New developments should respond to this in a positive manner, including the incorporation of design features and elements as appropriate.

Proposals within or close to the Finchley Church End Conservation Area should have particular regard to the Character Appraisal for this part of the town centre. This document includes many good examples of the Finchley vernacular from which developments in the centre more widely could also take a positive design lead.

Building heights

Existing buildings within the town centre are generally three or four storeys high (including the ground floor), although there are some significantly taller office buildings, such as Central House and Gateway House, which were built in the 1960's. These taller buildings relate poorly to their context, are in a poor state of repair and detract from the character of the area. The height of new buildings in Finchley Church End will be expected to respect the character of the town centre and respond positively to the surrounding built form.

Materials

Proposed development should incorporate quality materials which are in keeping with the character of Finchley Church End. An example of such material is high quality brick in various shades of red, brown and orange. Besides brick, other appropriate materials frequently have natural finishes, which complement the materials found in the centre's existing built form.



Typical Finchley Vernacular

Residential amenity

Any new dwellings proposed in Finchley Church End must provide future occupiers with adequate amenities. New residential units should provide adequate privacy for neighbouring and future occupiers, include suitable levels of external amenity space and have regard to the relevant internal space standards set out in the London Plan. Dual aspect dwellings should be included wherever possible and the inclusion of any single aspect flats must be fully justified. Numerous sites within the town centre are close to sources of noise and air pollution. This will require careful mitigation in the design of any proposals.

Shop front quality

It is important that shops have well designed frontages that are in keeping with the building they are situated within and wherever possible retain and respect any historical features that are present. The quality of the existing shop fronts varies significantly across Finchley Church End. There are examples of well designed shop fronts which are suitably framed, retain traditional features, have proportional fascias and relate well to the building in which they are situated. The Council will promote and encourage the sensitive alteration of shop fronts and the replacement of poor design features, such as

large internally illuminated box signage, oversized fascias and any elements which do not respect the scale, materials or character of the building they front. The Council's design guidance note 10 'Shopfronts' provides more detailed advice on this issue and should be taken into account when new shop fronts are designed or alterations are made to existing shop fronts.

Advertising and signage

Advertising and signage can have a significant impact on the quality of an area. There are areas within Finchley Church End that contain poorly designed and excessive concentrations of signage and advertisements. These create unnecessary clutter and are detrimental to the character of the town centre. The Council will encourage the removal of inappropriately designed and sited advertisements and signage. Any new advertisements and signage should be designed to take account of the advice provided in the Council design guidance note 1 'Advertising and Signage'.



Natural finishes in Church End



Poor advertising and signage

Appropriate Range of Uses

- 3.9 This strategy is seeking to encourage an appropriate and balanced range of uses within Finchley Church End to meet the needs of residents and businesses. The mixture of uses in the town centre should provide activity throughout the day and into the evening and will need to avoid (or mitigate) any negative impacts, such as congestion or excessive pressure on local services or impacts on surrounding residential areas. The impact of any proposed uses on traffic and local congestion will be an important consideration in the determination of any development proposals in Finchley Church End.
- 3.10 Finchley Church End is a key office location in the Borough and this strategy is looking to reinforce this role. Sites which are currently in use as offices may be redeveloped to include a mixture of uses, however, any net loss of employment generating floor space, employment capacity or jobs will need to be clearly and thoroughly justified.
- 3.11 The provision of a new hotel in an appropriate location could be a positive use in the town centre. This would add to the mixture of uses and encourage activity throughout the day. Any significant additional food store retail use should be consolidated on the existing supermarket site (8).
- 3.12 While much of any new residential development coming forward is likely to incorporate flats, a mix of dwelling sizes and types should be provided. Certain sites, for example part of site 6 on Station Road, have the potential to provide family houses. The mix of dwellings proposed on individual sites will need to reflect the priorities identified in the Council's emerging LDF.

Movement, Transport and Parking

- 3.13 Successful development depends on good access and connections for pedestrians, cyclists, public transport and other vehicles, including private cars. This strategy therefore proposes a balanced provision across all modes of transport to ensure that future travel demands can be catered for in Finchley Church End and real travel choice can be provided.
- 3.14 The following section identifies movement, streetscape and public realm opportunities in the area, which will contribute towards enhancing Finchley Church End's special character and facilitating its use. Although many of the identified changes are small in scale, cumulatively they have the potential to significantly enhance the environment for users of the centre.
- 3.15 Any proposals for development in Finchley Church End should retain or increase the overall number of public car parking spaces in the town centre. This may involve providing basement or undercroft parking on particular sites. Off street parking provision for all new developments will be considered on an individual basis. However, development will normally be required to comply with the requirements of the UDP and emerging LDF.

Potential Public Realm Improvements

- 3.16 Many of the issues identified for Finchley Church End relate to the quality of the public realm. This section sets out some examples of possible public realm improvements. These have been identified in relation to the key junction of Ballards Lane, Nether Street and Chaville Way specifically and also some other examples of improvements that could be made across the town centre more generally. The improvements outlined below are all examples of ways in which Finchley Church End could be enhanced to create a much more pleasant experience for people who use the station and wider town centre. However, these are all subject to the need for detailed designs to

be developed, survey work and traffic modelling undertaken (where needed) and funding being sourced.

Junction of Ballards Lane, Nether Street and Chaville Way

- 3.17 The area around the junction of Ballards Lane, Nether Street and Chaville Way is a key location in the town centre. It is both a major point of arrival in the area for those who use Finchley Central Station and a key crossing point for users of the town centre more widely. However, at present this area is unattractive, poorly defined and in places complicated to move through.

Broader footways along Chaville Way

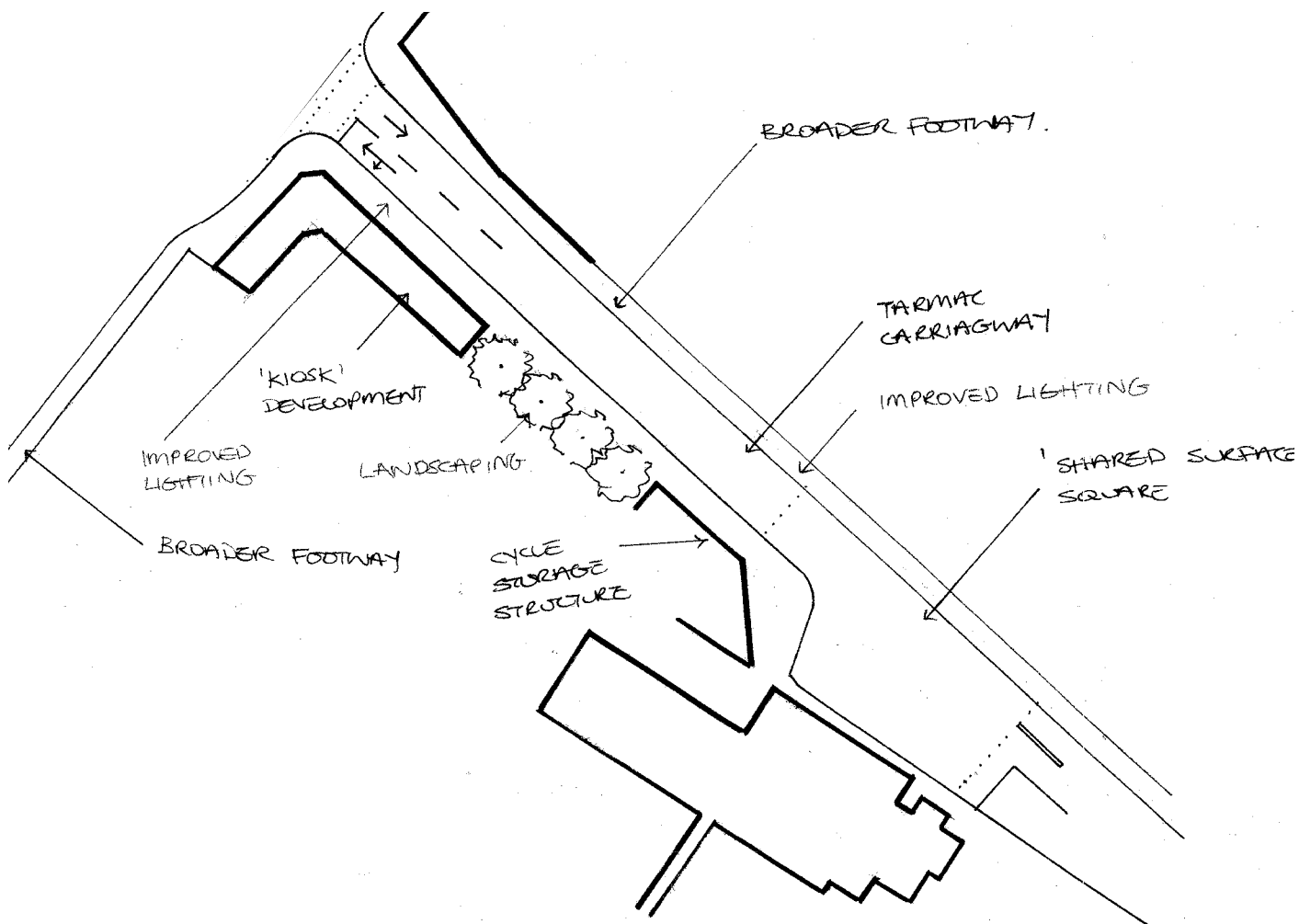
Broader footways along one or both sides of Chaville Way would increase capacity for pedestrians walking to and from the station and improve upon the current situation where significant numbers of people regularly walk in the roadway. On the north side of Chaville Way this would necessitate the relocation of the existing station car parking in this area.

Enhanced environment along Chaville Way

Other potential enhancements to the environment along Chaville Way could include tree planting on the south side of the road, improved lighting and the replacement of the existing fencing on the south side of the road with a better quality structure. The use of co-ordinated high quality materials on Chaville Way could also be a means of guiding pedestrians towards Ballards Lane and create a positive first impression of the town centre. This might be assisted further by the provision of some kiosk type retail uses along Chaville Way. The following page contains an example of how this could be achieved.



Junction of Ballards Lane, Nether Street and Chaville Way



Options for an improved environment along Chaville Way

Provide an enhanced public space in front of Finchley Central Station

An enhanced public space in front of Finchley Central Station would create a more attractive first impression of the area and provide a sense of arrival. If a new shared surface or pedestrian crossing were provided in this area it would allow users of the station to cross this road more easily. As with a number of the options outlined for the area around the junction this would also improve the experience of those looking to move between the underground and bus networks.

Pedestrian crossings around junctions of Nether Street, Ballards Lane and Chaville Way

Appropriately sited new, altered or relocated pedestrian crossings around the junction of these three roads could make it easier for pedestrians to move through this area. However, any changes would need to undergo detailed design, survey work and have traffic modelling undertaken to ensure there would not be any detrimental impact on vehicular movements.

Broader footway near the bus stop on Ballards Lane north of Chaville Way

There may be the potential to increase the width of the footway on the east side of Ballards Lane near the bus stop. This would ease the congestion that occurs in this location at certain times of the day. However, this would be subject to detailed design and survey work.

Improving the Railway Bridge

The footways along the bridge over the railway would benefit from replacement. While these footways are fairly narrow, because of the need to maintain capacity for vehicles in this already congested area it would be difficult to increase footway widths on either side.

Options for removing one footway and widening the other in this area have been examined. However, it is considered that at present both footways should be maintained, particularly as

there is no pedestrian crossing on the southern side of the junction of Ballards Lane and Nether Street.

It has been suggested that the existing bridge might be increased in width or a separate bridge constructed to ease pedestrian congestion in this area and improve the pedestrian environment. Either of these options would require a significant amount of survey work to establish feasibility and an appropriate design approach would need to be developed. Substantial funding would also need to be sourced to deliver such a scheme. At this point in time no detailed work has been undertaken on either option.



Pedestrian crossing at Nether Street junction



Finchley Central Station entrance

Improvements to the wider public realm

- 3.18 In certain places the experience of those using the town centre has considerable scope for improvement. Examples of issues include unnecessary clutter in the public realm, domination of the pedestrian environment by the road, poorly utilised public space and narrow footways.

Removal of unnecessary street furniture and clutter

The removal of street furniture, such as bollards, guard rails, posts and signage, can ease pedestrian movement, reduce visual clutter and significantly improve the appearance of an area. However, some street furniture provides an important function and so any removal would need to be assessed on an item by item basis.

Where street furniture is added or replaced it should be kept to a minimum, based on a simple palate of high quality materials, be easy to maintain and located in a co-ordinated manner that does not obstruct pedestrian movement. This might be something as simple as locating multiple signs on a single post to avoid the need for multiple supporting posts.

Improving footways

Where footways are replaced the palate of materials selected should be kept simple, of an appropriate quality and used consistently. The simple concrete paving used in many areas works well and could be continued in the same simple manner as other upgrading takes place.

In the long-term there is potential to increase footway widths in parts of the town centre. For example, if Central House and 1-9 Ballards Lane were redeveloped the building line could be pushed back to continue the building line to the north. The creation of wider footways in this location would enhance the suburban feel of the area and could also facilitate other features such as new tree planting.

Additional tree planting

Several parts of the town centre already benefit from substantial tree planting. The broad footways that exists in certain sections of the town centre provide the potential for further tree planting. The species and siting of any new planting would require careful consideration. However, new tree planting is to be encouraged where it is appropriate for the substantial contribution trees can make to softening harsh environments and creating a suburban character.



Scope for tree planting



Reduce street clutter - Regents Park Road

4. Delivery and Next Steps

4.1 Achieving the vision and delivering the priorities for change in Finchley Church End will be challenging and the Council cannot implement this strategy alone. The Council will work with a range of stakeholders including the GLA and TfL, landowners, utility providers, residents, the voluntary and community sectors and others to ensure that Finchley Church End becomes a thriving, vibrant and viable district centre and the quality of the town centre environment is improved for all.

Partnership Working

4.2 The Council will work with partners, landowners and other stakeholders to secure successful change in the town centre. The Council's implementation and delivery strategy is based on on-going partnership working, particularly with TfL who are major land owners in the town centre and a major stakeholder in helping to improve the public realm.

4.3 Partnership working will focus on the co-ordination of the policies, resources and decisions of the key stakeholders so that these are in line with the priorities and the guidance contained within this strategy. Such an approach will ensure that the efforts exerted by partners and stakeholders in progressing their individual objectives will be consistent with, and supportive of, the vision and overarching objectives of this strategy.

4.4 Public engagement and consultation with the local community and resident groups will be important throughout the lifetime of this strategy and will be essential to the success of partnership working. The local community has been engaged and consulted with during the Issues and Options and draft strategy stages and will continue to be consulted with through the submission of planning applications and any proposed updates to the strategy.

Planning Obligations / Community Infrastructure Levy

4.5 Barnet is currently developing a strategic approach to the implementation of the Community Infrastructure Levy (CIL) which enables Local Authorities to set a standard charge for development to contribute towards the costs arising from new development. This approach will be used to ensure that any new development in Finchley Church End will contribute appropriately to meeting infrastructure requirements and will complement the Council's approach to securing S106 contributions.

4.6 It is envisaged that the implementation of the CIL will help secure wider transport / public realm improvements to Finchley Church End. Planning obligations through Section 106 Agreements will still prove appropriate for improvements relating directly to specific development proposals and their associated impacts.

4.7 The priorities for planning obligations for development on sites within the strategy area have been set out to ensure that such contributions help to deliver the objectives of the strategy. The priorities can be summarised as follows:

- Reduce clutter in the public realm through removing unnecessary street furniture, such as signs, sign posts and guard railing that are no longer needed. An example of an area which would benefit from de-cluttering is the junction of Nether Street, Ballards Lane and Chaville Way.
- Provide additional tree planting in appropriate locations, such as the wider sections of pavement on Regents Park Road and Ballards Lane.
- Improve pedestrian routes in key locations through measures such as the widening of footways and replacement of pavement, for example along Chaville Way to Finchley Central Station.

- Upgrade necessary street furniture to enhance the public realm. Retained or replaced street furniture should use a simple palate of high quality materials, be easy to maintain and located in a co-ordinated manner.
- Create a well designed, shared arrival space outside Finchley Central Station.
- Improve the quality of the street lighting where necessary across the town centre.

4.8 This town centre strategy provides the framework to manage change in Finchley Church End and help realise the development potential of the opportunity sites identified. The strategy offers a major opportunity to enhance the distinctive character of the town centre and help deliver the movement and public realm changes identified in section 3.0. The Council will work in partnership with landowners, residents and other stakeholders to secure successful change in the town centre over the coming years.

Next Steps

- 4.9 We will be finalising this strategy for formal adoption by the Council's Cabinet over the next few months.
- 4.10 We would welcome your views on the opportunities and changes identified in this draft strategy to help us shape the future of Finchley Church End Town Centre

Please send any comments to:

Finchley Church End Town Centre Strategy Consultation
 Major Developments Team,
 Planning Housing and Regeneration
 London Borough of Barnet
 North London Business Park
 Ground Floor, Building 4
 Oakleigh Road South
 London, N11 1NP

Or email: xxxx@barnet.gov.uk

www.barnet.gov.uk/

- 4.11 All comments should be received by xxxx



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AGENDA ITEM: 9

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Meeting	Business Management Overview & Scrutiny Committee
Date	16 November 2011
Subject	Task and Finish Groups / Scrutiny Panels – Recommendation Tracking
Report of	Scrutiny Office
Summary	This report provides the Committee with an update on the implementation of recommendations made by Overview & Scrutiny Task & Finish Group accepted by Cabinet.

Officer Contributors	John Murphy, Overview & Scrutiny Officer
Status (public or exempt)	Public
Wards affected	All
Enclosures	Appendix A – Task & Finish Group Recommendations
For decision by	Business Management Overview and Scrutiny Committee

Contact for further information:

John Murphy, Overview & Scrutiny Officer, Corporate Governance Directorate

020 8359 2368, john.murphy@barnet.gov.uk

1. RECOMMENDATIONS

- 1.1 That the Committee are requested to consider and comment on the progress made in implementing Task & Finish Group recommendations accepted by Cabinet, as set out in Appendix A.**

2. CORPORATE PRIORITIES AND POLICY CONSIDERATIONS

- 2.1 The Overview and Scrutiny Committees, Panels and Task and Finish Groups must ensure that the work of Scrutiny is reflective of the Council's priorities.**
- 2.2 The three priority outcomes set out in the 2011-13 Corporate Plan are: –**
- Better services with less money**
 - Sharing opportunities, sharing responsibilities**
 - A successful London suburb**

3. RELEVANT PREVIOUS DECISIONS

- 3.1 Cabinet, 12 April 2010, Decision 11 (Reference from Business Management Overview & Scrutiny Sub-Committee: Task and Finish Group: Homelessness and Young People)**
- 3.2 Cabinet, 12 April 2010, Decision 12 (Reference from Business Management Overview & Scrutiny Sub-Committee: Task and Finish Group Review: Road Resurfacing)**

4. RISK MANAGEMENT ISSUES

- 4.1 Failure to monitor the progress made by Cabinet/Officers in implementing recommendations made by Task & Finish Groups and Overview & Scrutiny Panels which have been accepted by Cabinet carries a reputational risk to the authority through a failure to demonstrate the outcomes from overview and scrutiny work.**

5. EQUALITIES AND DIVERSITY ISSUES

- 5.1 Pursuant to the Equality Act 2010 ("the Act"), the council has a legislative duty to have 'due regard' to eliminating unlawful discrimination, advancing equality and fostering good relations in the contexts of age, disability, gender reassignment, pregnancy, and maternity, religion or belief and sexual orientation.**
- 5.2 In addition to the Terms of Reference of the Committee, and in so far as relating to matters within its remit, the responsibility of the Committee is to perform the Overview and Scrutiny role in relation to:**

- The Council's leadership role in relation to diversity and inclusiveness; and
- The fulfilment of the Council's duties as employer including recruitment and retention, personnel, pensions and payroll services, staff development, equalities and health and safety.

6. USE OF RESOURCES IMPLICATIONS (Finance, Procurement, Performance & Value for Money, Staffing, IT, Property, Sustainability)

- 6.1 Task and Finish Group reviews have the scope to consider value for money issues which identify how well the Council is managing and using its resources to deliver value for money and better and more sustainable outcomes for local people.
- 6.2 Where there are financial implications linked to recommendations, these are worked through using Services existing budgets

7. LEGAL ISSUES

- 7.1 Under Section 21 of the Local Government Act 2000, the Council's executive arrangements are required to include provision for appointment of an Overview and Scrutiny Committee with specified powers, including the power to make recommendations in respect of council functions. In respect of the exercise of the Business Management Overview and Scrutiny Committee's powers to coordinate and monitor the work of overview and scrutiny task and finish groups / scrutiny panels, it is good practice to monitor the progress and impact of recommendations made.

8. CONSTITUTIONAL POWERS

- 8.1 The scope of the Overview & Scrutiny Committees is contained within Part 2, Article 6 of the Council's Constitution.
- 8.2 The Terms of Reference of the Overview & Scrutiny Committees are set out in the Overview and Scrutiny Procedure Rules (Part 4 of the Constitution).
- 8.3 Item 8 of Business Management Overview & Scrutiny Committee Terms of Reference states that its role is to:

"To coordinate and monitor the work of scrutiny panels and task and finish groups, including considering reports and recommendations and referring to the relevant decision-making body."

9. BACKGROUND INFORMATION

- 9.1 In May 2009, the council adopted a 'task and finish' group approach to some of their overview and scrutiny work. Council agreed that task and finish groups would be time-limited to ensure that recommendations were made to the relevant decision-making body in a timely manner. On the whole, task

and finish groups have completed their work over a three-month period. However, this timescale is flexible where circumstances mean that a review should be run over a shorter or extended period.

9.2 Since May 2009, a total of eleven task and finish groups and scrutiny panels have concluded their work on the following topics:-

- Enterprise in the Borough (3rd February 2010)
- School Places Planning (3rd February 2010)
- Advice Provision in the Borough (22nd February 2010)
- Homelessness and Young People (12th April 2010)
- Road Resurfacing (12th April 2010)
- Recycling and Waste Minimisation (6th September 2010)
- Remodelling Older People's Housing with Support (20th October 2010)
- Council's Response to Cold Weather (20th October 2010)
- Housing Allocations Overview and Scrutiny Panel (10th January 2011)
- Domestic Violence (7th March 2011)
- Fostering Recruitment (14th September 2011)

Dates that these groups reported their findings to Cabinet are detailed in brackets.

9.3 Further task and finish groups have recently completed their work or are ongoing on the following topics:-

- Early Intervention and Prevention Services (Children's Services)
- Contract Monitoring and Community Benefit
- Carbon Footprint
- Secondary School Places Overview and Scrutiny Panel

9.4 In order for the Committee to have an effective oversight of the work of task and finish groups, it is important for council services (or external bodies) to evidence the extent to which recommendations accepted by the Cabinet (or external agency) have been implemented. To this end, the Scrutiny Office requested that services provide an update on the implementation of accepted recommendations at six-monthly intervals (from the date of reporting to Cabinet or external agency).

9.5 The Business Management Overview and Scrutiny Sub-Committee received reports at their meetings on 1st November and 16th December 2010, and on 28th February, 11th April and September 5th 2011 (Business Management Overview and Scrutiny Committee replaced the sub-committee March 2011) which provided the six and 12 month updates on progress made in implementing task and finish recommendations from the following task and finish groups:-

- Remodelling Older Peoples Housing with Support;

- Council's Response to Cold Weather;
- Housing Allocations Overview and Scrutiny Panel;
- Recycling and Waste Minimisation;
- Road Resurfacing;
- Recycling and Waste Minimisation;
- School Places Planning; and
- Advice Provision in the Borough

9.6 Updates are now due in relation to the following task and finish groups and overview and scrutiny panels:

- Homelessness and Young People; and
- Road Resurfacing

9.7 A period of 18 months has now elapsed since the task and finish groups (referred to at 9.2 above) submitted their reports and recommendations to Cabinet. Accordingly, the next update is now due to be reported to the Committee.

9.8 An update from services is set out at **Appendix A**. The Committee are requested to comment on information provided in the update report.

10. LIST OF BACKGROUND PAPERS

10.1 None.

Road Resurfacing Task and Finish Group – Cabinet, 12 April 2010

Recommendation to Cabinet (accepted)	Status	Information	Contact Officers
<p>The Scheme Prioritisation Procedure for Planned Highways Maintenance Programme, approved by Cabinet on the 22nd July 2002, should be reviewed and amended in accordance with current best practice. The Task and Finish Group recommended that the Council introduce a Highways Asset Management approach to achieve best value for investment in the highways infrastructure.</p>	<p>Amber</p>	<p><u>Cabinet response to recommendation:</u> “That the recommendations of this Task and Finish Group were in general very helpful and constructive, and tribute be given to the Group for their work. Cabinet agreed with the Group that there is a more efficient way of running the road resurfacing programme and that the asset management system being proposed is the way forward. The additional recommendations in c) i) and ii) of the Group’s report must be subject to resources being available.”</p> <p><u>Update December 2010:</u> The implementation of the Asset Management approach has been delayed due to the pooling of resources onto the Pot Hole Elimination Programme. It is anticipated that the Project will be established early in the new year.</p> <p><u>Update March 2011:</u> The restructure of Highways is well under way and is expected to be in place in April 2011. This will facilitate the introduction of a Highways Asset Management Plan, which is also referred to in the Service Plan. A gap analysis is currently under way, the first step in installing an Asset Management System. It is anticipated that next year’s planned highways maintenance programme (2012/13) will be produced using the Asset Management System.</p> <p><u>Update November 2011:</u> The Highways Asset Management Plan (HAMP) is currently being prepared and the target of preparing the 2012/13 highways maintenance programme using HAMP is achievable.</p>	<p>Chris Chrysostomou, Chief Engineer – Infrastructure, Environment & Operations</p>

Recommendation to Cabinet (accepted)	Status	Information	Contact Officer
<p>The Task and Finish Group conclude that arrangements for monitoring the quality of sub-contactors work against the contract specification are adequate and recommend retention of the existing arrangements.</p>	<p>Completed</p>	<p><u>Cabinet response to recommendation:</u> “That the recommendations of this Task and Finish Group were in general very helpful and constructive, and tribute be given to the Group for their work. Cabinet agreed with the Group that there is a more efficient way of running the road resurfacing programme and that the asset management system being proposed is the way forward. The additional recommendations in c) i) and ii) of the Group’s report must be subject to resources being available.”</p> <p><u>Update December 2010:</u> Existing arrangements will continue as recommended although monitoring resources will be reduced as part of the budget saving process.</p> <p><u>Update March 2011:</u> The proposed Highways restructure redistributes the monitoring staff to cover all aspects of highways maintenance, including Responsive Maintenance, to ensure the quality of monitoring of all sub-contractors work is maintained.</p> <p><u>Update November 2011:</u> The restructure allocated one Clerk of Works to specifically monitor the quality of work produced by the responsive subcontractor, as this was an area identified with no monitoring.</p>	<p>Chris Chrysostomou, Chief Engineer – Infrastructure, Environment & Operations</p>

Recommendation to Cabinet (accepted)	Status	Information	Contact Officer
<p>The Task and Finish Group recommend that:</p> <p>i) a full survey be undertaken of the boroughs footways to enable footways schemes to be prioritised effectively; and</p> <p>ii) footways maintenance works should be carried out, as far as possible, to consistent standard across the network, using the same materials wherever possible.</p>	Amber	<p><u>Cabinet response to recommendation:</u> “That the recommendations of this Task and Finish Group were in general very helpful and constructive, and tribute be given to the Group for their work. Cabinet agreed with the Group that there is a more efficient way of running the road resurfacing programme and that the asset management system being proposed is the way forward. The additional recommendations in c) i) and ii) of the Group’s report must be subject to resources being available.”</p> <p><u>Update December 2010:</u> The survey has been commissioned and is due to be completed by the end of the calendar year. It is considered appropriate to produce a proposed schedule of materials to be used and considered to be the standard across the network. The Cabinet Member will be consulted to gain agreement of this approach.</p> <p><u>Update March 2011:</u> A full survey of the borough’s footways has been completed and used as a basis to prepare the planned highways maintenance programme for 2011/12. Planned Footway maintenance is carried out using standard materials across the network. The Cabinet Member has requested that the Highways department concentrate on carriageways rather than footways and, consequently, the current and future footway maintenance budgets are expected to be low.</p> <p><u>Update November 2011:</u> A full condition survey of all the Borough Footways was carried out this financial year (2010/11)</p> <p>No Borough funded footway maintenance work was carried out this financial year. However, footway maintenance work was carried out funded by LIP funding.</p>	<p>Chris Chrysostomou, Chief Engineer – Infrastructure, Environment & Operations</p>

Homelessness and Young People Task and Finish Group – Cabinet, 12 April 2010

Recommendation to Cabinet (accepted)	Status	Information	Contact Officers
<p>That Children and Housing Services develop a Youth Homelessness Prevention Strategy for young people at risk of homelessness.</p>	<p>Amber</p>	<p><u>Cabinet resolution:</u> “That Cabinet thanked the Task and Finish Group for their report which was very helpful and welcomed their recommendations. The only issue raised was that Recommendations 1 and 5 appeared to duplicate the Children and Young People’s Plan.”</p> <p><u>Update December 2010:</u> Cabinet concern about duplication was recognised and a joint Commissioning Plan and Action Plan agreed. A strategic commissioning group has been established and a young person’s pathway group is progressing this work. In addition Children’s Services have commissioned National Care Advisory Service to assist on the development of the accommodation pathway for young people who are looked after, leaving care or in housing need.</p> <p><u>Update March 2011:</u> The work of National Care Advisory Service is almost complete and is indicating that supply of accommodation and demand is in balance (taking account of planned provision and changes to Barbara Langstone House) but that there is still work to do to re shape some of the services to meet the needs of young people more effectively. The Commissioning Plan and Action Plan will be reviewed in light of these recommendations.</p> <p><u>Update November 2011:</u> Commissioning priorities agreed following recommendations from NCAS are now being implemented; the first stage is re-configuring of three services through procurement. New contracts will be in place for 2012/13. The Commissioning Plan and Action Plan continue to be kept under review.</p>	<p>James Taylor, Deputy Head of Strategic Commissioning, Adult Social Services</p> <p>Sue Tomlin, Strategy and Business Improvement Manager, Planning, Housing and Regeneration</p> <p>Flo Armstrong Divisional Manager Youth Support Service, Children's Service</p>

Recommendation to Cabinet (accepted)	Status	Information	Contact Officer
<p>That a pilot is undertaken extending the period of short stay at the Crash Pad from a maximum of three to four weeks, to enable young people and support staff further time to work through problems.</p>	<p>Green</p>	<p><u>Cabinet resolution:</u> “That Cabinet thanked the Task and Finish Group for their report which was very helpful and welcomed their recommendations. The only issue raised was that Recommendations 1 and 5 appeared to duplicate the Children and Young People’s Plan.”</p> <p><u>Update December 2010:</u> This is underway and being monitored.</p> <p><u>Update March 2011:</u> The impact of increasing the length of stay has been to improve the quality of the mediation and opportunity for a cooling off period. There has been no discernable impact on availability of the Crash Pad resource, but demand and supply will continue to be monitored.</p> <p><u>Update November 2011:</u> No change but Crash Pad services subject to procurement (see above). More flexibility, clearer outputs and increased emphasis will be placed on performance reporting through the new contract.</p>	<p>James Taylor, Deputy Head of Strategic Commissioning, Adult Social Services</p> <p>Sue Tomlin, Strategy and Business Improvement Manager, Planning, Housing and Regeneration</p> <p>Flo Armstrong Divisional Manager Youth Support Service, Children's Service</p>

Recommendation to Cabinet (accepted)	Status	Information	Contact Officer
<p>That onsite support is provided at Barbara Langstone House, through more effective redeployment of support staff. This support should be made available outside traditional office hours to encourage young homeless people to engage with support services. The feasibility of providing starter packs to homeless young people at Barbara Langston House – including bedding and kitchen equipment – be investigated.</p>	<p>Green</p>	<p><u>Cabinet Resolution:</u> “That Cabinet thanked the Task and Finish Group for their report which was very helpful and welcomed their recommendations. The only issue raised was that Recommendations 1 and 5 appeared to duplicate the Children and Young People’s Plan.”</p> <p><u>Update December 2010:</u> The issues regarding support and continued use of Barbara Langstone House are being addressed through the Rapid Improvement Project which has agreed a number of changes to the operation of the accommodation; this includes support staff from current services being based on site with effect from 6th December 2010.</p> <p><u>Update March 2011:</u> The on site support and other changes to the operation of Barbara Langstone House are beginning to have a positive impact:</p> <ul style="list-style-type: none"> • Welcome pack now includes bedding • A small budget has been agreed for small practical funding to help engage young people through the drop in e.g. small exercise equipment • Five young people have been supported to apply for University and • • interviews • Five have returned home through mediation and reality checking • Information sharing protocol in place which has resulted in better information about clients • Engagement with young people now starts from the initial visit and pre visit assessment. Views and culture is changing as young people see the benefits of engaging with services and support • Laundry facilities have been installed • There is now a regular senior management presence at the scheme • Proposals to make use of outside space for gardening and horticulture with support from Community Barnet and volunteers are being put together. 	<p>James Taylor, Deputy Head of Strategic Commissioning, Adult Social Services</p> <p>Sue Tomlin, Strategy and Business Improvement Manager, Planning, Housing and Regeneration</p> <p>Flo Armstrong Divisional Manager Youth Support Service, Children's Service</p>

		<p><u>Update November 2011</u></p> <p>No change to the March update, however the entire project is to be reviewed shortly where evidence of the outcomes the project team has achieved will be assessed against the original objectives of the project. There has not been sufficient evidence that supports the need for the workers at Barbara Langstone House to change from traditional working hours to flexible hours as the needs of support needs of the tenants have largely been met within the current working day. This issue will be looked at again as part of the review that will take place.</p>	
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Recommendation to Cabinet (accepted)	Status	Information	Contact Officer
<p>That the new Notting Hill Housing Trust contract for floating support be regularly monitored and reviewed at 12 months</p>	<p>Green</p>	<p><u>Cabinet Resolution:</u> "That Cabinet thanked the Task and Finish Group for their report which was very helpful and welcomed their recommendations. The only issue raised was that Recommendations 1 and 5 appeared to duplicate the Children and Young People's Plan."</p> <p><u>Update December 2010:</u> A project group representing the range of corporate interests in the contract is in place to monitor Notting Hill Housing Trust's performance and to develop the service. A comprehensive service review will be undertaken in Q1 2011/12.</p> <p><u>Update March 2011:</u> <i>Update to follow.</i></p> <p><u>Update November 2011:</u> A review of the Outreach Barnet floating support contract has been carried out and has concluded that performance is generally satisfactory although some areas for development have been identified. Recommendations for an improvement plan are the subject of current discussion with Notting Hill Housing Trust and corporate stakeholders.</p>	<p>James Taylor, Deputy Head of Strategic Commissioning, Adult Social Services</p> <p>Sue Tomlin, Strategy and Business Improvement Manager, Planning, Housing and Regeneration</p> <p>Flo Armstrong Divisional Manager Youth Support Service, Children's Service</p>

Recommendation to Cabinet (accepted)	Status	Information	Contact Officer
<p>That a feasibility study is undertaken to look at move-on accommodation options for young homeless people utilising properties in the private sector to support young people who require a lower level of support .</p>	<p>Amber</p>	<p><u>Cabinet Resolution:</u> “That Cabinet thanked the Task and Finish Group for their report which was very helpful and welcomed their recommendations. The only issue raised was that Recommendations 1 and 5 appeared to duplicate the Children and Young People’s Plan.”</p> <p><u>Update December 2010:</u> This project is being progressed however there have been considerable difficulties engaging landlords and RSL partners, discussions are however continuing. Children’s Services are also working on a framework agreement for procurement of accommodation and this will include shared houses.</p> <p><u>Update March 2011:</u> Significant changes to the housing benefits system have affected progress in developing shared accommodation. However a recent bid to the Department for Communities and Local Government for Homelessness Prevention Grant (Young People) has been successful and a small amount of funding has been allocated to progress the project. The framework agreement continues to include shared houses.</p> <p><u>Update November 2011:</u> The evaluation of the first stage of bidders under the framework agreement is being assessed. A pilot of the shared house project is being undertaken and work is on-going to locate a suitable property. Continuing uncertainty on changes to the housing benefits system may affect the long term viability of the project.</p>	<p>James Taylor, Deputy Head of Strategic Commissioning, Adult Social Services</p> <p>Sue Tomlin, Strategy and Business Improvement Manager, Planning, Housing and Regeneration</p> <p>Flo Armstrong Divisional Manager Youth Support Service, Children's Service</p>

AGENDA ITEM: 10

Pages: 52 – 61

Meeting	Business Management Overview & Scrutiny Committee
Date	16 November 2011
Subject	Cabinet Forward Plan
Report of	Scrutiny Office
Summary	This report provides Members with the current published Cabinet Forward Plan. The Committee is asked to comment on and consider the Cabinet Forward Plan when identifying future areas of scrutiny work.

Officer Contributors	Andrew Charlwood, Overview and Scrutiny Manager
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Status (public or exempt)	Public
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Wards affected	All
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Enclosures	Appendix – Cabinet Forward Plan of Key Decisions (November 2011 to February 2012)
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Reason for urgency / exemption from call-in	N/A
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Contact for further information:

Andrew Charlwood, Overview & Scrutiny Manager, 020 8359 2014,
andrew.charlwood@barnet.gov.uk

1. RECOMMENDATION

- 1.1 That the Committee comment on and consider the Cabinet Forward Plan for the period November 2011 to February 2012 when identifying areas of future scrutiny work.

2. RELEVANT PREVIOUS DECISIONS

- 2.1 None.

3. CORPORATE PRIORITIES AND POLICY CONSIDERATIONS

- 3.1 The Overview and Scrutiny Committees must ensure that the work of Scrutiny is reflective of the Council's priorities.
- 3.2 The three priority outcomes set out in the 2011-13 Corporate Plan are:
- Better services with less money
 - Sharing opportunities, sharing responsibilities
 - A successful London suburb

4. RISK MANAGEMENT ISSUES

- 4.1 None.

5. EQUALITIES AND DIVERSITY ISSUES

- 5.1 In addition to the Terms of Reference of the Committee, and in so far as relating to matters within its remit, the role of the Committee is to perform the Overview and Scrutiny role in relation to:
- The Council's leadership role in relation to diversity and inclusiveness; and
 - The fulfilment of the Council's duties as employer including recruitment and retention, personnel, pensions and payroll services, staff development, equalities and health and safety

6. USE OF RESOURCES IMPLICATIONS (Finance, Procurement, Performance & Value for Money, Staffing, IT, Property, Sustainability)

- 6.1 None in the context of this report.

7. LEGAL ISSUES

- 7.1 None in the context of this report.

8. CONSTITUTIONAL POWERS

- 8.1 The scope of the Overview and Scrutiny Committees are contained within Part 2, Article 6 of the Council's Constitution
- 8.2 The Terms of Reference of the Scrutiny Committees are included in the Overview and Scrutiny Procedure Rules (Part 4 of the Council's Constitution).

9. BACKGROUND INFORMATION

- 9.1 Under the current overview and scrutiny arrangements, the Business Management Overview & Scrutiny Committee will ensure that the work of scrutiny is reflective of Council priorities, as evidenced by the Corporate Plan and the programme being followed by the Executive.
- 9.2 The Cabinet Forward Plan will be included on the agenda at each meeting of the Business Management Overview & Scrutiny Committee as a standing item.
- 9.3 The Committee is encouraged to comment on the Forward Plan.
- 9.4 The Committee is asked to consider items contained within the Forward Plan to assist in identifying areas of future scrutiny work, particularly focussing on areas where scrutiny can add value in the decision making process (pre-decision scrutiny).
- 9.5 When identifying items for pre-decision scrutiny, the Committee are requested to provide specific information on the rationale behind the pre-decision scrutiny request and the expected outcome to enable Cabinet Members and officers to prepare appropriately.

10. LIST OF BACKGROUND PAPERS

- 10.1 None

**London Borough of Barnet
Forward Plan of Key Decisions
October 2011**

Contact: Jeremy Williams, Governance Service, 020 8359 2042

Jeremy.williams@barnet.gov.uk

Cabinet 3 November 2011

Subject	Decision requested	Cabinet Member/ author	Consultation	Last date for reps	Documents to be considered
Business Planning 2012/13 – 2014/15	To agree the Financial and Business Planning process for the period 2012/13 to 2014/15, to receive the budget headlines and to commence consultation on the budget proposals	Resources & Performance / Leader Andrew Travers	Programme of budget consultation to be carried out		Full report
Local Tenancy Strategy	To approve the Draft Tenancy Strategy and authorise the commencement of an eight week consultation	Housing Andrew Milne			Full report
Proposed Phasing of Primary School Expansions and Investment Strategy to Meet Demand for Secondary School Places	To set out projected demand for additional primary school places in the borough up to 2016/17, to seek agreement for the investment programme and to provide an update on first phase of primary expansions. To set the projected shortfall of secondary provision from 2015/16 onwards and the investment strategy required to ensure there are sufficient secondary school places	Education, Children & Families Val White			Full report
North London Waste Authority – Agreement of Inter Authority Agreement	To agree the details of the Inter Authority Agreement between the North London Waste Authority and its seven constituent authorities.	Leader / Environment Lynn Bishop			Full report

Cabinet Resources Committee 7 November 2011

West London Alliance	To agree that the Council join the West London Alliance.	Leader Craig Cooper			Full report
Land at East Road, Burnt Oak	To approve the disposal of land	Resources and Performance Craig Cooper			Full report
Dollis Valley Estate Regeneration	To agree the appointment of the development partner for the Dollis Valley Estate	Leader Lucy Shomali			Full report
Big Society Innovation Bank – Community Assessment Panel	The report will seek consent to delegate authority to a community assessment panel, under the chairmanship of the Cabinet Member, to approve awards, both to third sector and civil society applicants, from the Big Society Innovation Bank.	Cabinet Member for Customer Access and Partnerships Julie Taylor	The proposals follow consultation with the third sector and other interested parties on the creation of the Big Society Innovation Bank through the Third Sector Commissioning Group. CommUNITY Barnet will publicise the Panel and appoint representatives in line with the council's requirements under the terms of its 2011-12		

			funding agreement.		
Stonegrove and Spur Road Estates CPO Resolution	To agree the additional land within the CPO area	Leader Pam Wharfe	As part of the CPO process the Council is required to consult with residents and this process has already begun.		Full Report
Adults' and Childrens Service Contracts	<p>A waiver of Corporate Procedure regarding the calculation care package, for both social care placements and for Special Educational Need (SEN) placements, for decision making purposes to be considered to be the annual value of the care package.</p> <p>The Social Care authorisation and acceptance thresholds to be applicable to Special Educational Need placements.</p> <p>That the Committee note the contents of the report and agree to formalise contractual arrangements to both placements for social care and Special Educational Need and support services for children with complex needs with organisations until April 2013, pending a test of the market.</p>	<p>Resources and Performance / Children & Families / Adults</p> <p>Val White / Matthew Kendall</p>			Full Report
Short Breaks	Approval to enter into contracts with Short Break providers	<p>Education, Children & Families</p> <p>Robert McCulloch-</p>			Full Report

		Graham			
Catalyst Care Home Contract Renegotiation	To set out progress on the renegotiation of the Catalyst Care Home Contract and request approval to conclude the negotiations within the parameters set out in the report.	Adults Kate Kennally			Full Report
Stanley Road Playing Fields and Former Herbert Wilmot Centre East Finchley N2	To report on the outcome of the marketing of the site and to agree the next steps.	Resources & Performance Suzanna Ellis			Full Report
Special Cabinet Resources Committee, December (date TBC)					
Development and Regulatory Services Competitive Dialogue	To inform the Committee of those participating bidders that will be invited to submit detailed solutions	Customer Access and Partnerships Craig Cooper			Full report
Parking Services Contract Award	To award to contract for the provision of Parking Services following a restricted procurement procedure	Environment Pam Wharfe / Craig Cooper			
Community Infrastructure Levy	To seek approval of a preliminary draft charging schedule for Barnet	Planning / Resources and Performance Martin Cowie / Lucy Shomali			Full report
Cabinet 14 December 2011					
Partnership Governance	To seek approval for a revised partnership framework including	Customer Access & Partnerships			Full report

	Safer Communities Partnership, Health & Well-Being Board, Children's Trust Board and a refreshed overarching partnership board	Julie Taylor			
Reference from Overview & Scrutiny	Cabinet to receive the report and recommendations of the Early Intervention and Prevention Task and Finish Group	Scrutiny Office Jeff Lustig			Full report
Cabinet Resources Committee 12 January 2012					
Cabinet 20 February 2012					
Business Planning 2011/12 – 2013/14	To agree the Financial and Business Planning process for the period 2012/13 to 2014/15.	Resources & Performance / Leader Andrew Travers	Programme of budget consultation to be carried out		Full report
Housing Allocation Scheme – 6 month review	Agree changes to housing allocations scheme (TBC)	Housing Andrew Milne			Full report

AGENDA ITEM: 11

Pages: 62 – 74

Meeting	Business Management Overview & Scrutiny Sub-Committee
Date	16 November 2011
Subject	Business Management Overview & Scrutiny Committee Forward Work Programme 2011/12
Report of	Scrutiny Office
Summary	This report outlines the Committee's draft work programme for 2011/12

Officer Contributors	Andrew Charlwood, Overview & Scrutiny Manager
Status (public or exempt)	Public
Wards affected	All
Enclosures	Appendix – Business Management Overview and Scrutiny Committee Work Programme 2011/12
Reason for urgency / exemption from call-in	N/A

Contact for further information: Andrew Charlwood, Overview & Scrutiny Manager
020 8359 2014, andrew.charlwood@barnet.gov.uk

1. RECOMMENDATION

- 1.1 That the Committee consider and comment on the items included in the 2011/12 work programme of the Business Management Overview and Scrutiny Committee as set out in the Appendix.**

2. RELEVANT PREVIOUS DECISIONS

- 2.1 None.

3. CORPORATE PRIORITIES AND POLICY CONSIDERATIONS

- 3.1 The Overview and Scrutiny Committees must ensure that the work of Scrutiny is reflective of the Council's priorities

- 3.2 The three priority outcomes set out in the 2011-2013 Corporate Plan are: –

- Better services with less money
- Sharing opportunities, sharing responsibilities
- A successful London suburb

4. RISK MANAGEMENT ISSUES

- 4.1 None.

5. EQUALITIES AND DIVERSITY ISSUES

- 5.1 In addition to the Terms of Reference of the Committee, and in so far as relating to matters within its remit, the role of the Committee is to perform the Overview and Scrutiny role in relation to:

- The Council's leadership role in relation to diversity and inclusiveness; and
- The fulfilment of the Council's duties as employer including recruitment and retention, personnel, pensions and payroll services, staff development, equalities and health and safety.

6. USE OF RESOURCES IMPLICATIONS (Finance, Procurement, Performance & Value for Money, Staffing, IT, Property, Sustainability)

- 6.1 None in the context of this report.

7. LEGAL ISSUES

- 7.1 None in the context of this report.

8. CONSTITUTIONAL POWERS

- 8.1 The scope of the Overview and Scrutiny Committees is contained within Part 2, Article 6 of the Council's Constitution.

- 8.2 The Terms of Reference of the Scrutiny Committees are included in the Overview and Scrutiny Procedure Rules (Part 4 of the Council's Constitution).

9. BACKGROUND INFORMATION

- 9.1 The Business Management Overview and Scrutiny Committee's Work Programme 2011/12 indicates:
- a) items of business carried forward from the Business Management Overview and Scrutiny Sub-Committee work programme for the 2010/11 municipal year; and
 - b) items requested by the Committee in the 2011/12 municipal year.
- 9.2 The work programme of this Committee is intended to be a responsive tool, which will be updated on a rolling basis following each meeting, for the inclusion of areas which may arise through the course of the year.
- 9.3 The Committee is empowered to agree its priorities and determine its own schedule of work within the programme.

10. LIST OF BACKGROUND PAPERS

- 10.1 None.

Legal – SS
Finance - MC

Business Management Overview and Scrutiny Committee Work Programme 2011/12

1 June 2011

ITEMS CONSIDERED	INFORMATION	REPORT ORIGIN	LINK TO CABINET / CORPORATE PLAN
Items called-in: Fairer Contributions Policy (DPR 1328, 19 May 2011); and Adults In-House Business Case	The Cabinet Member for Adults attended the meeting.	N/A	
Task and Finish Group / Scrutiny Panel Update	Standing Item	Scrutiny Office	
Cabinet Forward Plan	Standing Item	Scrutiny Office	
Business Management Overview and Scrutiny Sub-Committee Future Work Programme 2011/12	Standing Item	Scrutiny Office	

11 July 2011

ITEMS CONSIDERED	INFORMATION	REPORT ORIGIN	LINK TO CABINET / CORPORATE PLAN
<p>Items called-in: Safeguarding in Barnet; Draft Corporate Plan 2011-13; New Support and Customer Services Organisation Business Case; and Graham Park Area Regeneration Project</p>	<p>Relevant Cabinet Members attended the meeting</p>	<p>N/A</p>	
<p>Hampstead Garden Suburb / Friern Barnet Libraries Petition</p>	<p>The Committee received two petitions which had in excess of 2,000 signatures. Representations were made by Lead Petitioners and Ward Councillors, responded to by relevant officers.</p>	<p>Scrutiny Office</p>	
<p>Strategic Library Review / Libraries Strategy</p>	<p>The Committee undertook post decision scrutiny of the Strategic Library Review and considered the consultation findings which formed part of the Libraries Strategy going before Cabinet on 26 July 2011.</p>	<p>Libraries / Customer Services</p>	
<p>Hendon Football Club</p>	<p>The Committee questioned the Cabinet Member for Resources and Performance on the Hendon FC site</p>	<p>Scrutiny Office</p>	

	in advance of the Cabinet Resources Committee considering the issue on 28 July 2011.		
Overview & Scrutiny Annual Report 2010/11	The Committee received and endorsed the Overview & Scrutiny Annual Report 2010/11	Scrutiny Office	
Fostering Recruitment Task and Finish Group	Consideration of item deferred to 5 September 2011 meeting	Scrutiny Office	
Task and Finish Group / Scrutiny Panels – Recommendation Tracking	Consideration of item deferred to 5 September 2011 meeting	Scrutiny Office (with contributions from relevant directorates)	
Task and Finish Group / Scrutiny Panel Update	Standing Item	Scrutiny Office	
Cabinet Forward Plan	Standing Item	Scrutiny Office	
Business Management Overview and Scrutiny Sub-Committee Future Work Programme 2011/12	Standing Item	Scrutiny Office	

5 September 2011

ITEMS CONSIDERED	INFORMATION	REPORT ORIGIN	LINK TO CABINET / CORPORATE PLAN
Items called-in: Strategic Library Review; and Delegated Powers Report 1375, Re-provision of Parking Services	The relevant Cabinet Members were in attendance	N/A	
Regeneration Strategy	The Committee considered the Regeneration and Enterprise Strategy and made comments and recommendations to Cabinet.	Environment, Planning, and Regeneration	
Housing Strategy	The Committee considered the Housing Strategy and made comments and recommendations to Cabinet.	Environment, Planning, and Regeneration	
Fostering Recruitment Task and Finish Group	The Committee endorsed the final report of Task and Finish Group for onward referral to Cabinet.	Scrutiny Office	
Task and Finish Group / Scrutiny Panels – Recommendation Tracking	The Committee considered a report which provided an update on the implementation of recommendations made by Task and Finish Groups and Scrutiny Panels.	Scrutiny Office	
Task and Finish Group / Scrutiny Panel Update	Standing Item	Scrutiny Office	

Cabinet Forward Plan	Standing Item	Scrutiny Office	
Business Management Overview and Scrutiny Sub-Committee Future Work Programme 2011/12	Standing Item	Scrutiny Office	

17 October 2011			
ITEMS CONSIDERED	INFORMATION	REPORT ORIGIN	LINK TO CABINET / CORPORATE PLAN
Items called-in: Housing Strategy, Regeneration Strategy; and North London Waste Authority Inter-Authority Agreement	The relevant Cabinet Members have been invited to attend	N/A	
Task and Finish Group / Scrutiny Panel Update	The Committee is to receive a report which provided an update on the implementation of recommendations made by Task and Finish Groups and Scrutiny Panels.		
Cabinet Forward Plan	Standing Item	Requested by Committee Report from Scrutiny Office	Identification of topics for pre-decision scrutiny.

Business Management OSC Work Programme	Standing Item	Requested by Committee Report from Scrutiny Office	Committee input into management of work programme for 2011/12 municipal year.
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16 November 2011

ITEMS TO BE CONSIDERED	INFORMATION	REPORT ORIGIN	LINK TO CABINET/ CORPORATE PLAN
Finchley Church End – Draft Town Centre Strategy	The relevant Cabinet Member has been invited to attend	Strategic Planning and Regeneration	Delivering the Corporate Plan strategic objective of ensuring that our town centres are vibrant places where business can thrive.
Task and Finish Group / Scrutiny Panel Update - Recommendation Tracking	The Committee is to receive a report which provides an update on the implementation of recommendations made by Task and Finish Groups and Scrutiny Panels.	Requested by Committee Report from Scrutiny Office	Ongoing monitoring of TFG / Scrutiny Panel work.
Cabinet Forward Plan	Standing item	Requested by Committee Report from Scrutiny Office	Identification of topics for pre-decision scrutiny.

Business Management OSC Work Programme	Standing item	Requested by Committee Report from Scrutiny Office	Committee input into management of work programme for 2011/12 municipal year.
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09 JANUARY 2012			
ITEMS TO BE CONSIDERED	INFORMATION	REPORT ORIGIN	LINK TO CABINET/ CORPORATE PLAN
Task and Finish Group / Scrutiny Panel Update	Standing item	Requested by Committee Report from Scrutiny Office	Ongoing monitoring of TFG / Scrutiny Panel work.
Cabinet Forward Plan	Standing item	Requested by Committee Report from Scrutiny Office	Identification of topics for pre-decision scrutiny.
Business Management OSC Work Programme	Standing item	Requested by Committee Report from Scrutiny Office	Committee input into management of work programme for 2011/12 municipal year.

ITEMS TO BE CONSIDERED AT FUTURE MEETINGS	INFORMATION	REPORT ORIGIN	LINK TO CABINET/ CORPORATE PLAN
Early Intervention and Prevention (Children's Services) Task and Finish Group	The Committee are due to consider the final report of Task and Finish Group, before onward referral to Cabinet.	Scrutiny Office	
Contract Monitoring and Community Benefit Task and Finish Group	The Committee are due to consider the final report of Task and Finish Group, before onward referral to Cabinet.	Scrutiny Office	
Carbon Footprint Task and Finish Group	The Committee are due to consider the final report of Task and Finish Group, before onward referral to Cabinet.	Scrutiny Office	
Partnership Governance	The Committee have requested to undertake pre-decision scrutiny of this item.	Chief Executive's Service	
Town Centre Strategies	The Committee have requested to review Town Centre Strategies prior to a decision being taken by Cabinet. Item to be added to Sub-Committee agenda for an appropriate meeting.	Environment, Planning, and Regeneration	
Call-ins	Consideration of call-ins made by Members of the Sub-Committee.	Scrutiny Office	
Councillor Calls for Action	Consideration of Councillor Calls for Action	Scrutiny Office	

Task and Finish Groups	Ongoing monitoring and consideration of reports of Task and Finish Groups	Scrutiny Office	
Scrutiny Recommendations	Ongoing monitoring and of the implementation/response to comments/recommendations made by Overview and Scrutiny Committees, Task and Finish Groups and Scrutiny Panels.	Scrutiny Office	
Pre-decision Scrutiny of Cabinet Forward Plan Items	Consideration of Cabinet items pre-decision	Scrutiny Office	As above.

***Please note that the Business Management Overview and Scrutiny Committee's Forward Work Programme 2011/12 is an evolving document which is dependent on the work of Task and Finish Groups, Scrutiny Panels and any other business within the remit of this Committee.**

FUTURE MEETING DATES

9 JANUARY 2012

5 MARCH 2012 *(Date to be rescheduled due to clash with Area Planning Sub-Committees)*

18 APRIL 2012